

From: Alan Mulally

Date: Saturday, July 19, 2025 at 6:38 PM

To: Bill Ford

Cc: Bill Ford

Subject: Re: What drives Bill Ford, as told by his children, as he earns Automotive News Centennial Award

Hi Bill!

Love your notes!

And love everything we did and how we did it "Working Together"!

:)))

And feel the same about missing you!

Really believe that the purpose of our lives and leadership is to serve humanity with love and humility to create value for all the stakeholders and the greater good!

And believe we are ONE my friend!

:)))

And thank you for including me!

:)))

Love you!

:)))

Alan

From: Bill Ford

Date: Saturday, July 19, 2025 at 4:48 PM

To: Alan Mulally

Cc: Bill Ford

Subject: Re: What drives Bill Ford, as told by his children, as he earns Automotive News Centennial Award

The kids showed remarkable restraint.....Yes it was a magical time. I wish we could turn back the clock.

Miss you! Bill

On Jul 18, 2025, at 10:36 PM, Alan Mulally wrote:

Hi Bill!

Great article!

Shared this article with our entire family!

They loved it!

And they all reminded me how often I continue to share my respect and love for you and your family that I continue to share with them from the day I met you, Lisa and Nick!

:)))

Love you, your family, and your "Working Together" leadership!

:)))

Alan

<https://www.autonews.com/ford/an-bill-ford-centennial-award-0718/>