From: Andersen Cindy

Date: Saturday, November 30, 2024 at 1:08 AM

To: Alan Mulally **Subject:** Thoughts

Dear Alan,

What an incredible and comprehensive teaching and platform for success in all aspects of life. "Work is Love Made Visible".

I loved seeing that infused on the "Working Together Commandments" as I fondly refer to them, and all of the charts.. It just makes complete sense and is proven successful.

The interview you shared with Sarah, and reading your forward to Frances Hesselbein's book, was so thoroughly enjoyable. You and Frances are both simpatico in your leadership and soulful qualities. I listened to it several times. Incredible doesn't capture the content. It resonates on a much higher and deeper level. I just loved it!

Your parents shaped you into a very special human being and most influential leader in our lifetime. You're on another level, a deeper level, leading with humility, love and service. "To love and be loved" "To serve is to live". So very impactful and inspirational. It made me tear up listening to what your mom taught you, "to love and be loved...in that order". What fabulous parents you were blessed with, and they created someone very magical. A great leader of our lifetime. I truly believe you were born that way! The interview captured me.

You're on a completely different level than anyone I have ever had the honor and privilege of knowing. To influence others in the future with that mindset "to love and be loved", in that order", and to "serve is to live"...is very impactful.

I truly believe that interview, the Forward in France's book, and listening to your teachings to lead with "humility, love and service", "delivering value for the greater good" is so important, particularly in our world today. It awakens an "ah ha" moment in a simple, yet crystal clear formula to the heart. Humility. Love.

This interview should be shown and taught to all Boeing personnel, and everyone, to reinvigorate people, purpose, and direction. It just works. It just makes sense. A vision on a far deeper level that only leads to success in life. Intelligent, deep, visionary, inspirational.

I enjoyed Dave Ramos's excerpts from his book "Drive One Direction", and that Jesus would love it! That is very similar to thoughts I've had myself. Encompassing for all aspects of a positive life to be successful and well lived. Wow!!

I remember when I was younger, someone told me, "when you meet Alan, he'll make you feel like you can walk on water"...that certainly came to mind, and how, how right he was. Someone else told me, "you'll feel like you've had a shot of B12", on and on.....it's just you!

I read and listened to it all. Continuing to enhance the "Working Together" philosophy with "Love Made Visible is fabulous. I knew early on this was special, you were something and someone unique. Someone that reaches and resonates with people.

https://www.sarahmcarthur.com/documentary

I love listening to these interviews and reading all the articles you shared. Thank you. You are in a league of your own, and the chosen one to teach others this incredible philosophy. "To love and be loved, in that order".

I don't know what makes a person so very special and unique. It just "is" meant to be, to serve with humility, and you don't find that often in one's lifetime. I feel honored and humbled to know you. To have known and loved "Working Together". The joy of that feeling and experience that everyone should have!

Thank you for sharing with me. Thank you, for being YOU!
Love,
Cindy